

November 27, 2020

To All Creditors

Dear Creditors:

**Re: In the Matter of the *Companies' Creditors Arrangement Act* Proceedings of
All Canadian Investment Corporation ("ACIC" or the "Company")**

Pursuant to the Order of November 18, 2019, pronounced by Mr. Justice Walker in the CCAA proceedings, which deals with convening a Meeting of Creditors, we enclose for service upon you the following materials:

1. Order Made After Application dated November 18, 2019 (the "Meeting Order");
2. Monitor's Report on the Plan;
3. Notice of Meeting;
4. Creditor Proxy; and
5. The Plan

Due to the COVID-19 pandemic, the Meeting of Creditors ("Meeting") will be held via Zoom Meeting and we advise the creditors of the location and date of the meeting as follows:

Date and Time: **Monday, December 21, 2020 at 10:00 a.m.**

Place: Via Zoom Meeting

<https://watsongoepel.zoom.us/j/87866910214?pwd=UUkwcTQvVmZVQ1pFTG40ZUcyanQzOT09>

Meeting ID: 878 6691 0214

Passcode: 594649

Creditors may vote in person or by proxy at the Meeting. The enclosed Notice of Meeting provides information regarding voting in person or by proxy.

In order to be valid and voted at the Meeting, a proxy must be either (i) received by the Monitor by **5:00 p.m. (Vancouver time) on December 18, 2020;** or (ii) deposited with the chair of the Meeting (or any adjournment, postponement or other rescheduling thereof) before the beginning of the Meeting.

We encourage all creditors to vote and submit their proxy prior to the Meeting.

Should you have any questions with respect to this information, please contact Marianne Ting at (604) 558-8011 or mt@mceownassociates.ca.

Yours very truly,

McEown and Associates Ltd.

In its capacity as Court-appointed Monitor of
All Canadian Investment Corporation

Per: John McEown, CPA, CA, CIRP, LIT